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to these questions.

Washington Geographic Information Council

2	Planning a Geographic Information Infrastructure		
3	A Strategy for Using GIS Technology		
4	in Support of Washir	ngton's Quality of Life	
5	The Vision	Statement	
6	The citizens and businesses of the State of Washington as well as the public		
7	agencies and other organizations which serve them will energetically and creatively		
8	build a statewide infrastructure of Geographic Information and resources. They will		
9	utilize statewide investments in readily-accessible, high-quality, Geographic		
10	Information to:		
11	 Improve the effectiveness of public sector services to constituents, 		
12	 Maintain Washington's quality of life by 	supporting human resource services,	
13	economic development and a responsiv	re infrastructure of transportation, housing	
14	and facilities,		
15	 Preserve the diversity of our natural heritage through more effective management 		
16	of our natural resources, and		
17		aphy and understanding of how our actions	
18	shape the developed and natural enviro	nments.	
19	What do we	Need to Do?	
20	Over the next few years our citizens, business and elected leaders must set courses of		
21	action to address complex and pressing problems. These include problems associated		
22	with salmon recovery, management of growth and transportation, protection of public		
23	health, and water resource management in \	Washington. Identification of the "right	
24	questions" to ask, and analysis of possible solutions to these inter-locked problems		
25	must be informed by the employment of Geo	ographic Information technologies.	
26	GIS technology is uniquely suited to unify	"GIS" (Geographic Information Systems)	
27	seemingly separate databases on	include computer equipment, programs and	
28	population, traffic flows, land cover and	information, plus trained people and	
29	species habitat. GIS helps us to answer	established practices. This combined	
30	new questions related to "Where?", "How	resource can allow citizens, policy-makers,	
31	dense?", "How close or far away?, "Where	and technicians to view, inquire, and analyze	
32	are the impacts felt?" Failure to	combinations of information which all are tied	
33	thoughtfully apply geographic analysis to	to the same point(s) or area of our world.	
34	the most pressing questions of our public		

life will limit our ability to consider reasonable options for anticipating and responding

Washington faces complex problems of sustaining species compromised by human activity, managing growth, and maintaining our quality of life. A cross-cutting need challenges us to fashion a strategy that can anticipate and capitalize on the promise of using GIS technology to address these problems:

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- The need for more sophisticated **growth management** policies and programs is visible across Washington. We are only just beginning to learn what natural, economic, and behavior-related factors affect where growth occurs. Using data with a spatial component will help us to better understand these dynamics, and learn how to better anticipate and manage change.
- High quality spatial information is needed to help us understand the complex systems that affect threatened and endangered species and their habitats. Washington must assure the long-term viability of unique ecosystems, salmon, and other species, as well as our business, recreational, and other activities which impact them. Natural species span human boundaries, so we must use GIS to bridge jurisdictions and organizations in the development of regional recovery and response plans.
- Preservation and thoughtful use of Washington's water resources are the keys
 to being able to address both growth management and salmon recovery. We
 must be able to identify and protect drinking water supplies across the state, the
 water quality of all our streams and lakes, and legal rights and protections
 associated with each water resource.
- Washington's citizens and policy-makers need better understanding of how our transportation investments influence growth, and how to maximize the efficiency of public transportation. One of the greatest operating costs for our communities lies in the maintenance of local roads, upgrading and abandoning them as growth requires.
- Overall, great improvements in government effectiveness -- at the local and state levels -- can be achieved through the increased use of publicly-accessible, standardized Geographic Information. Using computer networks GIS information can be developed in partnership, and shared across the variety of public bodies which have need for the same information.
- Washington will benefit by using GIS to define better solutions for these problems, while at the same time supporting our communities, maximizing the return on our information technology investments, and providing better services to citizens.

Building a Geographic Information Infrastructure for Washington

Geographic Information users in Washington's State have worked with federal agencies, neighboring states, and our peers to define and adopt emerging national GIS standards and "best practices." We have made progress in defining statewide standards and practices relating to property ownership. We have developed partnerships for data development, and created a central clearinghouse of information about our Geographic data assets. We have made a good start.

But the problems of achieving our vision for GIS are becoming more complex. The risks of failing to determine our own strategic solutions to them are growing. It is time for the State of Washington – led by policy-makers and information technology users – to create a **Geographic Information Infrastructure**.

The success of our strategy requires that we assure availability of specific information resources crucial to addressing key quality of life and other related problems. We need to inventory the land use and land cover types (natural or developed) of our state, so we can understand the changes that growth brings. We need better GIS resources to understand the impacts of fish passage barriers, and how our farming practices impact the viability of vulnerable species.

 Nearly five years ago President Clinton called for the establishment of a coordinated **National Spatial Data Infrastructure (NSDI)** "to support public and private sector applications of Geographic data in such areas as transportation, community development, agriculture, emergency response, environmental management and information technology." -- Executive Order 12906 "Coordinating Geographic Data," April 1994.

Some information sources necessary for these and other GIS applications are well-defined. For other applications we must better determine the nature of some needed data. In both cases, Washington's needs to address the relevant legal, fiscal, technical, and organizational hurdles to obtaining essential new Geographic databases.

Further, we must use our GIS resources so as to better inform public decision processes relating to key quality-of-life problems facing local governments. Routine decision-making on the part of local public agencies and commercial interests can be improved with the use of GIS capabilities. Programs of education, example, and incentive must be part of our broader strategy. Increased ease of access and widespread use to Geographic Information will generate *enormous savings and programmatic benefits* for Washington's's public agencies, business, and taxpayers.

We must gain the support of all citizens, business and public agencies by demonstrating the benefits of GIS use. If we are to do so, we must first provide more understandable information about access to our public GIS resources, and the use of GIS in addressing problems important to the public. GIS can help public agencies collect information and address common public problems and needs more efficiently. We need to develop new institutional models for creating partnerships across jurisdictions. We must develop the technical and business-related standards and

jurisdictions. We must develop the technical and business-re procedures needed to assure the data can be shared.

Broad-based leadership and participation will be required if our strategy is to produce benefits. We hope the vision, goals and objectives of the strategy articulated here will be received as an invitation for every citizen, public agency, and business to become part of Washington's **Geographic Information Infrastructure**.

118 Statement of Goals

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- I. State Executive and Legislative policy-makers, public agencies ¹, and citizens use Washington's growing investment in Geographic Information to address important growth-management, environmental-protection, and quality-of-life issues.
- II. New efficiencies, effectiveness, and other benefits for government, for business, and for citizens of Washington's flow from increased reliance on cooperative partnerships to develop and use Geographic Information.
- III. Policy-makers, business, and citizens increase their knowledge of Geographic Information and gain understanding of the vision and benefits of investing in a Geographic Information Infrastructure for the State of Washington, and of their access to its resources.

Statement of Objectives

FRAMEWORK DATA DEVELOPMENT — Produce essential multi-use statewide databases (property ownership, transportation, land cover, and others) through the shared efforts of public and private organizations, both local and statewide. The availability of Framework data in all areas of the state is a necessary building block if we are to address key statewide issues related to development and resource protection. Further, they will provide the basis for many organizations to begin to use GIS to address local problems. Three activities are the focus of the Washington Framework.

- Develop a partnership to create a statewide Land Cover/Land Use coverage by the year 2001
- 2. Finish the Washington "Framework" (FW) and make it operational
- 3. The Framework Management Group should develop a funding and cost-

The Washington Framework includes basic geospatial data which are collected and maintained by many organizations in Washington state and will be organized and managed as a framework which is readily available and supports the National Spatial Data Infrastructure.

allocation model for development, support, and distribution of Framework data

Strategic Business Plan for a Washington Geographic Information Infrastructure December 17, 1998

¹ "Public agencies" should be understood to include government agencies (federal, state, county, and local) which provide services within Washington, as well as tribal entities and other organizations which provide services to the public at public expense.

- 145 **PARTNERSHIP GROWTH** -- Expand the levels of cooperative activities and
- information exchange between governments, tribes and business -- particularly in the
- areas of Salmon Recovery, Growth Management, Buildable lands and Public Health.
- 148 Key elements of an effective approach to these issues will require close cross
- jurisdictional coordination, planning and monitoring. Recognizing that the appropriate
- spatial information will come from many jurisdictional sources effective and long-term
- partnerships will be a key component to an energetic strategy for providing decision
- makers with meaningful, timely, spatial information. The following activities will provide
- a focus for creating partnership opportunities.
- 4. Promote the design, development and implementation of GIS infrastructure that supports key governmental business issues like
 - a. Salmon Recovery
 - b. Growth Management
 - c. Buildable Lands, and
- d. Public Lands Inventory
 - 5. Identify the data needed to address the key governmental business issues (described in Objective 4) by May of 1999.
 - Develop a workgroup which would collect key environmental data (quick and efficient)
- 7. Identify sources of funding for Technical Assistance and startup grants for local governments and community agencies (schools, health, etc.)
- 166 **IMPROVED DATA SHARING** -- Develop Standards, Guidelines, and Procedures which
- increase the ease and efficiency of sharing data resources with the public and among
- organizations responsible for addressing statewide and localized policy issues.
- 169 Primary benefits of GIS use will be found in the savings which arise from sharing costly
- data sets, and from the improved analysis and decision capabilities that shared data
- 171 resources can support. Activities which will result in improved data sharing include the
- 172 following.

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- The Framework Management Group and WAGIC Standards Work Group should develop and implement standards or guidelines that serve as targets for the GIS community:
- a. Data Stewardship Policy
 - b. Environmental Habitat Data Standards
- 178 c. Spatial Metadata
 - d. Data Dissemination & Coordination
 - e. Minimum requirements for linking data to the Framework
- 9. *WAGIC Standards Working Group* should develop draft standards for one of the following in 1999 (in coordination with FW efforts):
 - a. Property information
- b. Zoning information
- c. Digital permit submittals
- 186 SUPPORT FOR ENABLING TECHNOLOGIES -- Ensure establishment and
- maintenance of key technology infrastructure components. Washington GIS users
- need a reliable technology foundation which supports easy discovery of and access to

- 189 the shared spatial data resources necessary to address important business and policy questions. Two particular activities which address this objective. 190
- 191 10. The DIS Strategic Initiatives Group should conduct a study of network 192 infrastructure needs for GIS in Washington by July 1999 for all levels of 193 government.

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- 194 11. WAGIC budget should increase and DIS should staff the Washington GIS Clearinghouse and metadata efforts by the (calendar) year 2000.
- 196 **POLICY REVIEW & ADVOCACY** – Ensure GIS awareness across a range of public 197 policy and decision-making settings. GIS technology is being adopted by a wide variety 198 of organizations and programs; they often depend upon the same data investments. 199 and can share the benefits of assuring that their needs are presented and addressed in a coordinated way. Several policy-related activities support this objectives. 200
 - 12. Develop executive advocates for Framework data proposals going before the '99 Legislative Session, working with DIS, OFM, DOT, DOH and local jurisdictions.
 - 13. Solicit local participant(s) along with CTED, DFW, DIS, IAC to prepare a presentation to '99 legislative committees on the power of GIS.
 - 14. Current state authorities for mapping should be reviewed/revised by 2000.
 - 15. DIS should review its IT planning processes to assure IT plans include spatial data components and enabling infrastructures.
- 208 **GIS LEADERSHIP** – Provide strategic leadership and statewide coordination through 209 the efforts of a Geographic Information Council. Ongoing and expanded GIS 210 leadership will assure a continued strategic focus to growing GIS use across 211 Washington – on the development of partnerships, the sharing of standardized data, 212 and the usefulness of this technology in analyzing and solving important problems of resource protection and compatible development. The following actions will advance 213 214 GIS leadership.
 - 16. Create a process for identifying GIS leadership in Washington, including: Legislative sanction or recognized by the governor, an organization that would work for various jurisdictions in the GIS community, take lead in coordination and communication activities, and a Consensus process
 - 17. Developing, get approved and make available a standard data sharing agreement with the AG's Office by the end of 1999.
 - 18. *WAGIC* should create a Policy Workgroup tasked with creating policy that addresses the role of Land Surveyors relative to GIS and review of state public disclosure law and drafting of amendments re special needs of GIS
 - 19. WAGIC should continue to expand its leadership role and attract new members strengthen Eastside relations.
- 20. Devise methods of determining data development and application developments 226 227 efforts to allow partnering to occur; (e.g., avoid duplication).
- 228 **INFORMATION EXCHANGE & EDUCATION** – Foster exchange of information and 229 skills within the GIS community, and outreach to public schools, citizens, business, and 230 government. Organizations using GIS are often faced with the need to solve the same

- technical problems, and to share information about the needs and activities of others.
- Other organizations not using GIS may find this technology very valuable in addressing
- specific quality-of-life, resource protection, or development questions. Numerous steps
- can be taken to improve the exchange of information among these groups.
- 235 21. *WAGIC* should expand its Website to include:
 - a. Contact list by topic
 - b. Resources (software, hardware, data) by agency
 - c. FTP Internet services

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- d. Mission statements of Workgroups
- e. Products and Activities.
- 22. Develop a coordinated education plan that promotes the knowledge and understanding of the value of GIS and opportunities for GIS cooperative partnerships.
- 23. Promote information exchange on the following activities:
 - a. Metadata tools
 - b. Temporal GIS
 - c. IT Integration, and
 - d. Software product reviews.
- 24. Explore mechanisms for mentoring entities doing GIS Startup.
- 250 25. Educate GIS community in (legislative process) gaining funding.
- 26. Enlist prominent members of the Washington State higher education and vendor community to conduct GIS research and development activities.

ACRONYMS

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AG	(WA) Attorney General	
CREP	Conservation Reserve Enhancement Program	
CTED	(WA) Department of Community, Trade and Economic	
	Development	
DFW	(WA) Department of Fish & Wildlife	
DIS	(WA) Department of Information Services	
DNR	(WA) Department of Natural Resources	
DOH	(WA) Department of Health	
DOT	(WA) Department of Transportation	
FGDC	Federal Geographic Data Committee	
FTP	Internet File Transfer Protocol	
GIS	Geographic Information Systems	
IAC	Interagency Committee for Outdoor Recreation	
NMD	National Mapping Division (US Geological Survey)	
NSDI	National Spatial Data Infrastructure	
OFM	(WA) Office of Financial Management	
TFW	Timber, Fish & Wildlife	
WAGIC	(WA) Geographic Information Council	